



Henry Ford II
Chairman of the Board

Ford Motor Company
The American Road
Dearborn, Michigan 48121

December 5, 1978

Mr. William C. Norris
Chairman of the Board
Control Data Corporation
8100 34th Avenue South
Minneapolis, Minnesota 55420

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W. C.

Dear Mr. Norris:

Thank you for taking the time to come to Dearborn last week with Otto Silha and your associates, Bob Chinn and Norbert Berg. We have a much better understanding of City Venture and its potential for success than we had before your briefing.

As I told Otto in a letter today, we carefully reconsidered the invitation to invest in City Venture and concluded that we must turn it down. Our decision is related primarily to our inability at this time to participate in terms of commitment and involvement to the degree that the effort merits and that you so rightly require. Present corporate concerns as well as our commitments to Renaissance, Fairlane and our new MESBIC, as well as other projects, place unusual demands on our time.

Thanks again for taking the time to talk to us about City Venture and my very best wishes for success.

Best Regards
Henry