From: Roger Norris roddy.norris@gmail.com & Subject: Scannable Document - sent from Scannable

Date: September 24, 2020 at 10:12 AM

To: roddynorris@gmail.com

## UNIVERSITY RESEARCH CONSORTIUM

January 15, 1986

HECETTED

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U n MORRIS

Mr. William C. Norris Control Data Corporation 8100 34th Avenue South Minneapolis, MN 55440

Dear Mr. Norris:

I approach the news that you have decided to retire from the Chairmanship of Control Data with mixed feelings. On one hand, I know that it must be difficult for you to leave the leadership of the company in which you have played the guiding role during its spectacular growth and development. I am delighted, however, that you will now devote your full time and energy to those issues which are destined to have great impact on the future of Minnesota and the region.

Technology transfer, job creation, research exchange, and the maximum utilization of personal expertise are subjects in which we share common interests. It will be wonderful to be able to discuss them with you at length without the intervention of day-to-day pressures. Perhaps we could do that once you have settled into your new quarters. I have some new ideas on those subjects, as always, and I have no doubt that you do too.

You will not, I expect, spend a great deal of time looking backwards. Were you to reflect on the accomplishments of your career, you would find them too numerous to count. But at some point, please add

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this accomplishment to your list. It may seem small by comparison to your other work, but it has meant a great deal to the faculty, and to me. Unquestionably, the University Research Consortium could not have advanced as far as it has today without your help and encouragement.

I look forward to seeing you in the future. My regards to Jane and your family.

Respectfully,

Ellen J. Fitzgerald

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