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To: roddynorris@gmail.com

RN

David Lebedoff  
January 21, 1986

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JAN 23 1986

Mr. William Norris  
Control Data Corporation  
8100 34th Avenue South  
Bloomington, MN 55420

Dear Mr. Norris:

Despite the fact that we've never met, please permit me to express the great admiration that I have for you and your remarkable career. For many years I've felt that yours was the keenest intellect in our corporate community, and I think that's probably more true now than ever.

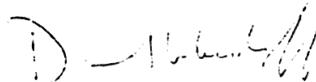
Even beyond that, I think that there are a very few gifted individuals who make the difference in a society, and that you are surely one of them. Courage and innovation and toughness are all too rare, but in combination they're unstoppable. They are the only source of progress. And I don't know of anyone whose had that combination in clearer abundance than you.

I quite agree with your quoted remarks about being willing to accept the verdict of history. The verdict will surely be very high indeed, but one need not wait for that jury to come in. What you have done is really independent of commentary.

In my role as a Regent of the University of Minnesota we have not always been in agreement. That has never diminished in the slightest my admiration for your integrity or genius, and has in fact only caused me to re-examine more critically my own views on which you differed.

I know a giant when I see one. And I know that the proper response to benefit is gratitude, so as a citizen of a state that's benefited so vastly from your efforts and example, let me say thank you -- and keep up the good work.

Sincerely,

  
David M. Lebedoff

DML/mr1